

# *Strategic Learning and Corporate Investment*

Paul Décaire



Michael Wittry



ABFER 9th Annual Conference

May 24/25, 2022

# Motivation

Empirical Evidence: Firms learn from their peers

Social learning is pervasive in information theory: A driving force explaining dynamics among economic agents

- (1) Micro & Finance (Conley and Udry, AER 2010; Leary and Roberts, JF 2014)
- (2) Macro (Fajgelbaum et al., QJE 2017)

# Motivation

Empirical Evidence: Firms learn from their peers

Social learning is pervasive in information theory: A driving force explaining dynamics among economic agents

Econ. Theory: **Anticipation** of information spillover from peers  $\rightarrow$  **war-of-attrition** regarding the timing of investment and **delays** (Chamley and Gale, ECTA 1994)

# Motivation

Empirical Evidence: Firms learn from their peers

Social learning is pervasive in information theory: A driving force explaining dynamics among economic agents

Econ. Theory: **Anticipation** of information spillover from peers → **war-of-attrition** regarding the timing of investment and **delays** (Chamley and Gale, ECTA 1994)



“Tesla has set some important and good impulses in the industry,” but **Volkswagen** was a “**second mover**, who would rather **check a couple of times more** whether the standards are right.” [...] “But maybe the **German** manufacturers were **too slow**. It could be.”

— Andreas Renschler, Board Member, Volkswagen

# Motivation

Empirical Evidence: Firms learn from their peers

Social learning is pervasive in information theory: A driving force explaining dynamics among economic agents

Econ. Theory: **Anticipation** of information spillover from peers → **war-of-attrition** regarding the timing of investment and **delays** (Chamley and Gale, ECTA 1994)



“Tesla has set some important and good impulses in the industry,” but **Volkswagen** was a “**second mover**, who would rather **check a couple of times more** whether the standards are right.” [...] “But maybe the **German** manufacturers were **too slow**. It could be.”

— Andreas Renschler, Board Member, Volkswagen

Firms are **willing to wait to learn** from peers' decisions and outcomes.

# Motivation

Empirical Evidence: Firms learn from their peers

Social learning is pervasive in information theory: A driving force explaining dynamics among economic agents

Econ. Theory: **Anticipation** of information spillover from peers → **war-of-attrition** regarding the timing of investment and **delays** (Chamley and Gale, ECTA 1994)

Studying how anticipation of peers' information revelation affects firms is challenging:

# Motivation

Empirical Evidence: Firms learn from their peers

Social learning is pervasive in information theory: A driving force explaining dynamics among economic agents

Econ. Theory: **Anticipation** of information spillover from peers → **war-of-attrition** regarding the timing of investment and **delays** (Chamley and Gale, ECTA 1994)

Studying how anticipation of peers' information revelation affects firms is challenging:

- (1) **Identify peers**
- (2) Observe when real options are **available** and **exercised**
- (3) Measure **project-level inputs**
- (4) **Separate** the anticipation of peers' information spillover channel
- (5) Quantify the amount **anticipated** information

# Motivation

Empirical Evidence: Firms learn from their peers

Social learning is pervasive in information theory: A driving force explaining dynamics among economic agents

Econ. Theory: **Anticipation** of information spillover from peers → **war-of-attrition** regarding the timing of investment and **delays** (Chamley and Gale, ECTA 1994)

Studying how anticipation of peers' information revelation affects firms is challenging:

- |   |  |
|---|--|
| (1) <b>Identify peers</b>   | (4) <b>Separate</b> the anticipation of peers' information spillover channel |
| (2) Observe when real options are <b>available</b> and <b>exercised</b> | (5) Quantify the amount <b>anticipated</b> information                       |
| (3) Measure <b>project-level inputs</b>                                 |  |

This paper: First to reveal how the **anticipation** of peers' information spillover impacts the **timing** of firms' corporate investment.



# Empirical Setting

Projects: 8,725 distinct real options in the oil and gas sector

- (1) 537,093 option-month observations in Oklahoma and Louisiana (2005-2020)
- (2) **Simple and homogeneous** projects (mean investment = \$4.23 million)
  - ⇒ Output price
  - ⇒ Implied volatility
  - ⇒ Time-varying cost of drilling
  - ⇒ Risk-free rate
  - ⇒ Estimates of expected production
- (3) Standardized unit of observation for options
- (4) Clearly identify a firm and its peers



# Empirical Setting

Projects: 8,725 distinct real options in the oil and gas sector

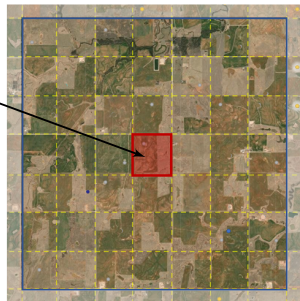
- (1) 537,093 option-month observations in Oklahoma and Louisiana (2005-2020)
- (2) Simple and homogeneous projects (mean investment = \$4.23 million)
- (3) Standardized unit of observation for options
- (4) Clearly identify a **firm** and its **peers**

# Empirical Setting

Projects: 8,725 distinct real options in the oil and gas sector

- (1) 537,093 option-month observations in Oklahoma and Louisiana (2005-2020)
- (2) Simple and homogeneous projects (mean investment = \$4.23 million)
- (3) Standardized unit of observation for options
- (4) Clearly identify a **firm** and its **peers**

Firm's option



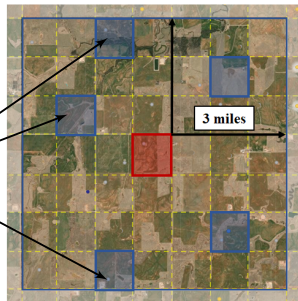
# Empirical Setting

Projects: 8,725 distinct real options in the oil and gas sector

- (1) 537,093 option-month observations in Oklahoma and Louisiana (2005-2020)
- (2) Simple and homogeneous projects (mean investment = \$4.23 million)
- (3) Standardized unit of observation for options
- (4) Clearly identify a **firm** and its **peers**

Who are the **peers**?

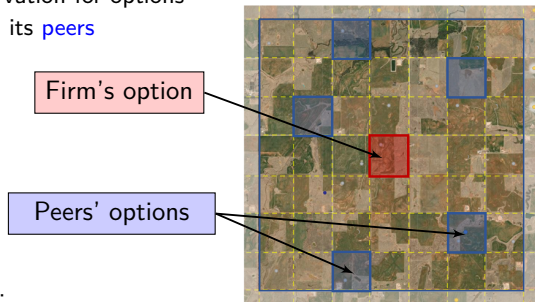
- 1) Also engaged in **O&G exploration and production**
- 2) Own **similar options exactly next to the firm's option**



# Empirical Setting

Projects: 8,725 distinct real options in the oil and gas sector

- (1) 537,093 option-month observations in Oklahoma and Louisiana (2005-2020)
- (2) Simple and homogeneous projects (mean investment = \$4.23 million)
- (3) Standardized unit of observation for options
- (4) Clearly identify a **firm** and its **peers**



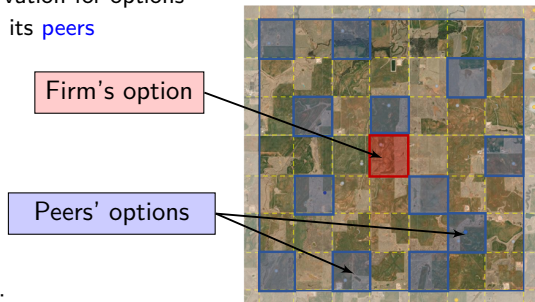
Theory (CG94) → Empirics:

- (1) Incentive to wait increases with the **quantity** of information that firms anticipate will be released

# Empirical Setting

Projects: 8,725 distinct real options in the oil and gas sector

- (1) 537,093 option-month observations in Oklahoma and Louisiana (2005-2020)
- (2) Simple and homogeneous projects (mean investment = \$4.23 million)
- (3) Standardized unit of observation for options
- (4) Clearly identify a **firm** and its **peers**



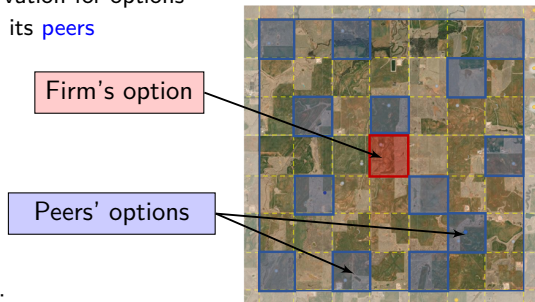
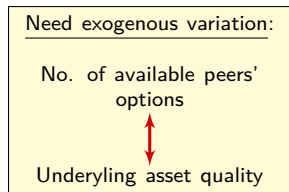
Theory (CG94) → Empirics:

- (1) Incentive to wait increases with the **quantity** of information that firms anticipate will be released
- (2) **Quantity of anticipated information increases** with the number of real options that could be exercised next to a firm

# Empirical Setting

Projects: 8,725 distinct real options in the oil and gas sector

- (1) 537,093 option-month observations in Oklahoma and Louisiana (2005-2020)
- (2) Simple and homogeneous projects (mean investment = \$4.23 million)
- (3) Standardized unit of observation for options
- (4) Clearly identify a **firm** and its **peers**

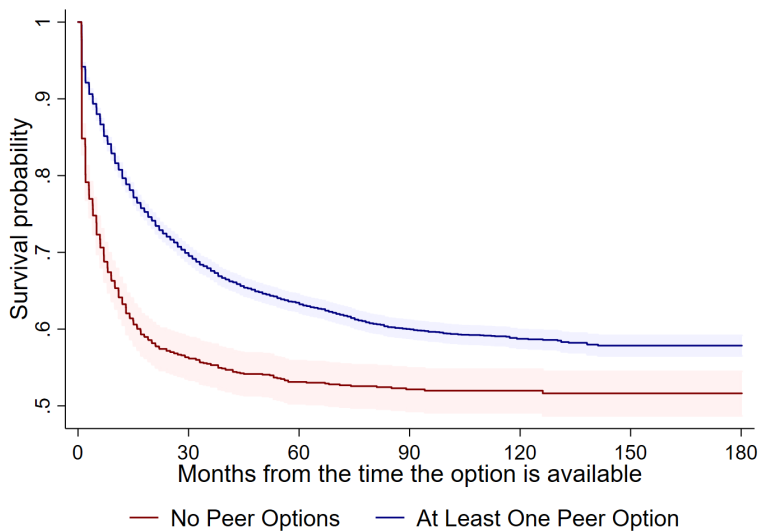


Theory (CG94) → Empirics:

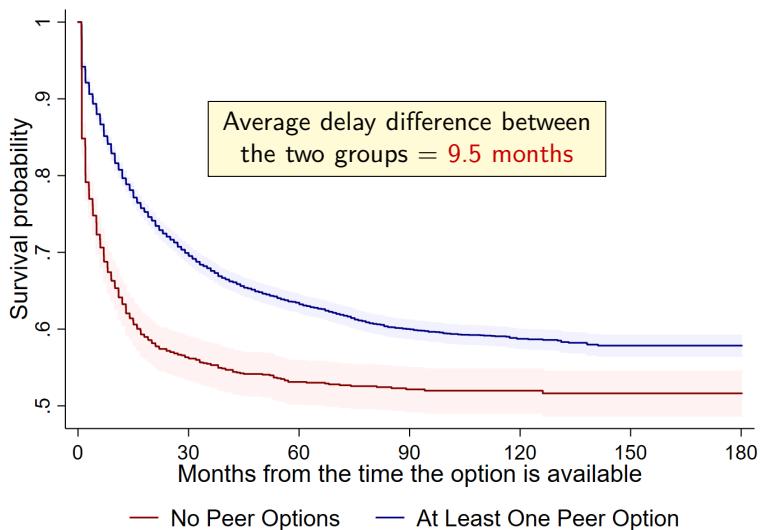
- (1) Incentive to wait increases with the **quantity** of information that firms anticipate will be released
- (2) **Quantity of anticipated information increases** with the number of real options that could be exercised next to a firm



# Main Finding - In a nutshell



# Main Finding - In a nutshell



# Main Findings

## Corporate Investment:

- (1) A one-standard deviation increase in the number of nearby peer options reduces the likelihood of project exercise **at a given point in time** by **13%**
  - ⇒ **Causality** → instrumental variable
- (2) Costs vs. benefits tradeoffs?
  - ⇒ **Wait for more information** when project is less likely to be profitable
  - ⇒ **Wait less** when it is financially costly to do so
- (3) What **sources of information** do firms focus on?
  - ⇒ **Similar** projects
  - ⇒ **Skilled** peers

# Main Findings

## Corporate Investment:

- ⇒ A one-standard deviation **increase** in the number of nearby peer options **reduces** the likelihood of project exercise **at a given point in time** by **13%**
  - **Causality** → instrumental variable

## Quantifying the cost-benefit tradeoff:

- ⇒ Back-of-the-envelope calculation:
  - When firms can learn from their peers, they **select projects that are 8.3% more productive**
  - Costs **7.4% of NPV in pure time-value-of-money**

# Main Findings

## Corporate Investment:

- ⇒ A one-standard deviation **increase** in the number of nearby peer options **reduces** the likelihood of project exercise **at a given point in time** by **13%**
  - **Causality** → instrumental variable

## Quantifying the cost-benefit tradeoff:

- ⇒ Back-of-the-envelope calculation:
  - When firms can learn from their peers, they **select projects that are 8.3% more productive**
  - **Costs 7.4% of NPV in pure time-value-of-money**

## Aggregate Investment:

- ⇒ **Regions with more dispersed options ownership are associated with 19% drilling activity**

# Main Findings

## Corporate Investment:

- ⇒ A one-standard deviation **increase** in the number of nearby peer options **reduces** the likelihood of project exercise **at a given point in time by 13%**
  - **Causality** → instrumental variable

## Quantifying the cost-benefit tradeoff:

- ⇒ Back-of-the-envelope calculation:
  - When firms can learn from their peers, they **select projects that are 8.3% more productive**
  - **Costs 7.4% of NPV in pure time-value-of-money**

## Aggregate Investment:

- ⇒ Regions with more dispersed options ownership are associated with **19% drilling activity**

## Robustness:

- ⇒ Aggregate demand shock/Local coord. gains → falsification test,  
Local resource constraints → Local rig utilization rates,  
Firm-region matching → HDFE, Local prod. optimization → Short wells,  
Alt. variable def. and model specs.

# Main Findings

## Corporate Investment:

- ⇒ A one-standard deviation **increase** in the number of nearby peer options **reduces** the likelihood of project exercise **at a given point in time** by **13%**
  - **Causality** → instrumental variable

## Quantifying the cost-benefit tradeoff:

- ⇒ Back-of-the-envelope calculation:
  - When firms can learn from their peers, they **select projects that are 8.3% more productive**
  - Costs **7.4% of NPV in pure time-value-of-money**

## Aggregate Investment:

- ⇒ Regions with more dispersed options ownership are associated with 19% drilling activity

A novel mechanism through which **information externalities** impact **corporate investment**.

# Identifying Real Options and Measuring Exercise Incentives





# Data

## 1. Real Options & Peers

### DrillingInfo

All horizontal O&G wells  
in OK and LA

### Sample properties

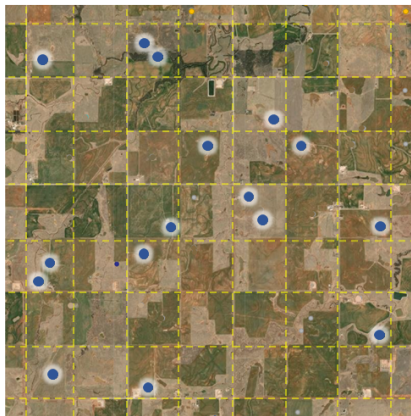
⇒ 442 firms

- 14% public firms

⇒ 8,725 real options

- 68% publicly held

Precise drilling time &  
GPS location



# Data

## 1. Real Options & Peers

### DrillingInfo

All horizontal O&G wells  
in OK and LA

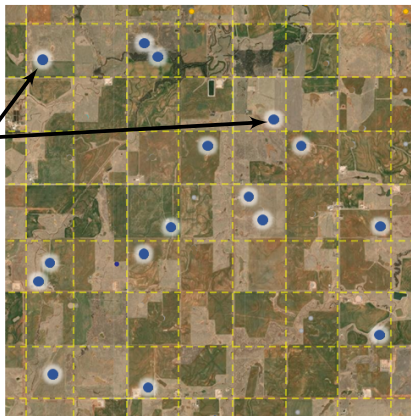
### Sample properties

- ⇒ 442 firms
  - 14% public firms
- ⇒ 8,725 real options
  - 68% publicly held

### Precise drilling time & GPS location

- ⇒ Option begins
  - First well
  - Hold-by-production

Option starts



# Data

## 1. Real Options & Peers

### DrillingInfo

All horizontal O&G wells  
in OK and LA

### Sample properties

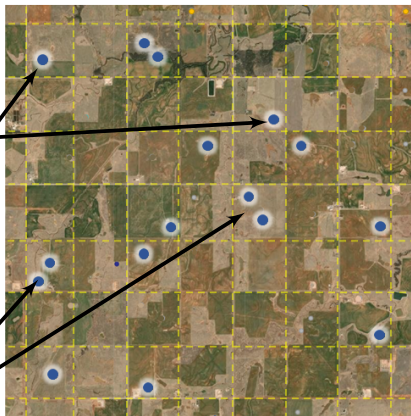
- ⇒ 442 firms
  - 14% public firms
- ⇒ 8,725 real options
  - 68% publicly held

### Precise drilling time & GPS location

- ⇒ Option begins
  - First well
  - Hold-by-production
- ⇒ Exercise date
  - Drill infill well

Option starts

Option  
exercised



# Data

## 1. Real Options & Peers

### DrillingInfo

All horizontal O&G wells  
in OK and LA

### Sample properties

- ⇒ 442 firms
  - 14% public firms
- ⇒ 8,725 real options
  - 68% publicly held

Precise drilling time &  
GPS location

## 2. Exercise Incentives

Public filings, regulatory  
documents, Bloomberg,  
St. Louis FRED

### Cost of drilling

- ⇒ Time-varying estimate
- ⇒ Hand-collected

### Bloomberg

- ⇒ Futures price
- ⇒ Implied volatility
  - 18-month horizon

### Cost of Equity

- ⇒ CAPM

## Data

**INDIAN LAND FOR SALE**

GET A HOME  
OF  
YOUR OWN  
\*  
EASY PAYMENTS



PERFECT TITLE  
\*  
POSSESSION  
WITHIN  
THIRTY DAYS

**FINE LANDS IN THE WEST**  
IRRIGATED IRRIGABLE    GRAZING    AGRICULTURAL DRY FARMING

Ad for the *Dawes Act* of 1887

## 3. Landownership Data

Bureau of Land  
Management

Historical landownership

⇒ Land assignments  
under various govern-  
ment programs during  
states' settlement period

- Used for the IV

# Data

## 1. Real Options & Peers

### DrillingInfo

All horizontal O&G wells  
in OK and LA

### Sample properties

- ⇒ 442 firms
  - 14% public firms
- ⇒ 8,725 real options
  - 68% publicly held

Precise drilling time &  
GPS location

## 2. Exercise Incentives

Public filings, regulatory  
documents, Bloomberg,  
St. Louis FRED

### Cost of drilling

Futures price and  
implied volatility

Cost of Equity

## 3. Landownership Data

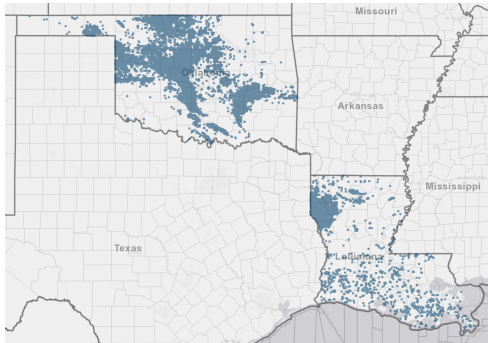
Bureau of Land  
Management

### Historical landownership

- ⇒ Land assignments  
under various govern-  
ment programs during  
states' settlement period
- Used for the IV

- 1) Clearly identify **real options**
- 2) Precisely measure **factors** related to **exercise**

# Number of Peer Options and the Timing of Corporate Investment



# Baseline Cox Model Results

## Cox hazard rate model

⇒ Enter when initial well is drilled

⇒ Exit when infill well is drilled

## Unit of observation

⇒ Option-month level

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.030*** (0.011)	-2.93	-0.037*** (0.011)	-3.65	-0.037*** (0.010)	-3.62
Cumulative Number of Wells Drilled <sub><i>j,t</i></sub>	0.053*** (0.004)	5.41	0.048*** (0.004)	4.95	0.050*** (0.004)	5.18
Unexercised Investment Opportunities (Own) <sub><i>j,t</i></sub>	-0.035*** (0.011)	-3.47	-0.043*** (0.011)	-4.23	-0.051*** (0.010)	-4.99
Portfolio Concentration <sub><i>i,t</i></sub>	0.188 (0.181)	20.72	0.096 (0.179)	10.06	0.076 (0.168)	7.94
Mean Distance Between Options <sub><i>i,t</i></sub>	-0.059 (0.037)	-5.75	-0.067* (0.035)	-6.46	-0.074** (0.034)	-7.17
Firm Skill Level <sub><i>i,t</i></sub>	-0.032 (0.057)	-3.14	-0.237*** (0.083)	-21.06	-0.192** (0.083)	-17.48
Royalty Rate <sub><i>k</i></sub> (%)	0.007 (0.007)	0.69	0.007 (0.007)	0.67	0.006 (0.007)	0.58
Well Lateral Length <sub><i>j,t</i></sub> (1,000 ft.)			-0.047** (0.023)	-4.56	-0.012 (0.020)	-1.22
First Well's Market Value <sub><i>j,t</i></sub>			0.233*** (0.068)	26.21	0.207*** (0.061)	23.00
Peers' Wells' Mkt. Value <sub><i>j,t</i></sub>			0.063*** (0.015)	6.48	0.058*** (0.014)	5.97
Oil-to-Gas Ratio <sub><i>j</i></sub>			0.308** (0.133)	36.03	0.340*** (0.124)	40.51
Drilling Cost <sub><i>j,t</i></sub>			-0.019 (0.042)	-1.90	-0.039 (0.030)	-3.84
Futures Price <sub><i>t</i></sub>					0.009*** (0.003)	0.90
Implied Volatility <sub><i>t</i></sub> (%)					-0.022*** (0.007)	-2.15
10-Year Risk Free Rate <sub><i>t</i></sub> (%)					0.176*** (0.057)	19.27
County Strata		Yes		Yes		Yes
<i>Pseudo</i> – Loglikelihood		-17,286		-17,174		-17,074
Wald Chi <sup>2</sup>		398		541		1,105
Observations		537,093		537,093		537,093



# Baseline Cox Model Results

## Variable of interest

⇒ Number of peer options within three miles

Robust to alternative definitions

⇒ Two and four miles

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
<b>Unexercised Investment Opportunities (Peers)<sub>j,t</sub></b>	-0.030*** (0.011)	-2.93	-0.037*** (0.011)	-3.65	-0.037*** (0.010)	-3.62
Cumulative Number of Wells Drilled <sub>j,t</sub>	0.053*** (0.004)	5.41	0.048*** (0.004)	4.95	0.050*** (0.004)	5.18
Unexercised Investment Opportunities (Own) <sub>j,t</sub>	-0.035*** (0.011)	-3.47	-0.043*** (0.011)	-4.23	-0.051*** (0.010)	-4.99
Portfolio Concentration <sub>i,t</sub>	0.188 (0.181)	20.72	0.096 (0.179)	10.06	0.076 (0.168)	7.94
Mean Distance Between Options <sub>i,t</sub>	-0.059 (0.037)	-5.75	-0.067* (0.035)	-6.46	-0.074** (0.034)	-7.17
Firm Skill Level <sub>i,t</sub>	-0.032 (0.057)	-3.14	-0.237*** (0.083)	-21.06	-0.192** (0.083)	-17.48
Royalty Rate <sub>k</sub> (%)	0.007 (0.007)	0.69	0.007 (0.007)	0.67	0.006 (0.007)	0.58
Well Lateral Length <sub>j,t</sub> (1,000 ft.)			-0.047** (0.023)	-4.56	-0.012 (0.020)	-1.22
First Well's Market Value <sub>j,t</sub>			0.233*** (0.068)	26.21	0.207*** (0.061)	23.00
Peers' Wells' Mkt. Value <sub>j,t</sub>			0.063*** (0.015)	6.48	0.058*** (0.014)	5.97
Oil-to-Gas Ratio <sub>j</sub>			0.308** (0.133)	36.03	0.340*** (0.124)	40.51
Drilling Cost <sub>j,t</sub>			-0.019 (0.042)	-1.90	-0.039 (0.030)	-3.84
Futures Price <sub>t</sub>					0.009*** (0.003)	0.90
Implied Volatility <sub>t</sub> (%)					-0.022*** (0.007)	-2.15
10-Year Risk Free Rate <sub>t</sub> (%)					0.176*** (0.057)	19.27
County Strata		Yes		Yes		Yes
<i>Pseudo – Loglikelihood</i>		-17,286		-17,174		-17,074
Wald Chi <sup>2</sup>		398		541		1,105
Observations		537,093		537,093		537,093

# Baseline Cox Model Results

## Economic magnitude

⇒ One SD increase in:

- No. peer options  
→ 13% reduction in exercise likelihood

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-0.030*** (0.011)	-2.93	-0.037*** (0.011)	-3.65	-0.037*** (0.010)	-3.62
Cumulative Number of Wells Drilled $_{j,t}$	0.053*** (0.004)	5.41	0.048*** (0.004)	4.95	0.050*** (0.004)	5.18
Unexercised Investment Opportunities (Own) $_{j,t}$	-0.035*** (0.011)	-3.47	-0.043*** (0.011)	-4.23	-0.051*** (0.010)	-4.99
Portfolio Concentration $_{i,t}$	0.188 (0.181)	20.72	0.096 (0.179)	10.06	0.076 (0.168)	7.94
Mean Distance Between Options $_{i,t}$	-0.059 (0.037)	-5.75	-0.067* (0.035)	-6.46	-0.074** (0.034)	-7.17
Firm Skill Level $_{i,t}$	-0.032 (0.057)	-3.14	-0.237*** (0.083)	-21.06	-0.192** (0.083)	-17.48
Royalty Rate $_k$ (%)	0.007 (0.007)	0.69	0.007 (0.007)	0.67	0.006 (0.007)	0.58
Well Lateral Length $_{j,t}$ (1,000 ft.)			-0.047** (0.023)	-4.56	-0.012 (0.020)	-1.22
First Well's Market Value $_{j,t}$			0.233*** (0.068)	26.21	0.207*** (0.061)	23.00
Peers' Wells' Mkt. Value $_{j,t}$			0.063*** (0.015)	6.48	0.058*** (0.014)	5.97
Oil-to-Gas Ratio $_j$			0.308** (0.133)	36.03	0.340*** (0.124)	40.51
Drilling Cost $_{j,t}$			-0.019 (0.042)	-1.90	-0.039 (0.030)	-3.84
Futures Price $_t$					0.009*** (0.003)	0.90
Implied Volatility $_t$ (%)					-0.022*** (0.007)	-2.15
10-Year Risk Free Rate $_t$ (%)					0.176*** (0.057)	19.27
County Strata		Yes		Yes		Yes
<i>Pseudo</i> – Loglikelihood		-17,286		-17,174		-17,074
Wald Chi <sup>2</sup>		398		541		1,105
Observations		537,093		537,093		537,093

# Baseline Cox Model Results

## Economic magnitude

⇒ One SD increase in:

1) No. peer options  
→ 13% reduction in exercise likelihood

2) Futures price →  
17% increase in exercise likelihood

3) Volatility → 12% reduction in exercise likelihood

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.030*** (0.011)	-2.93	-0.037*** (0.011)	-3.65	-0.037*** (0.010)	-3.62
Cumulative Number of Wells Drilled <sub><i>j,t</i></sub>	0.053*** (0.004)	5.41	0.048*** (0.004)	4.95	0.050*** (0.004)	5.18
Unexercised Investment Opportunities (Own) <sub><i>j,t</i></sub>	-0.035*** (0.011)	-3.47	-0.043*** (0.011)	-4.23	-0.051*** (0.010)	-4.99
Portfolio Concentration <sub><i>i,t</i></sub>	0.188 (0.181)	20.72	0.096 (0.179)	10.06	0.076 (0.168)	7.94
Mean Distance Between Options <sub><i>i,t</i></sub>	-0.059 (0.037)	-5.75	-0.067* (0.035)	-6.46	-0.074** (0.034)	-7.17
Firm Skill Level <sub><i>i,t</i></sub>	-0.032 (0.057)	-3.14	-0.237*** (0.083)	-21.06	-0.192** (0.083)	-17.48
Royalty Rate <sub><i>k</i></sub> (%)	0.007 (0.007)	0.69	0.007 (0.007)	0.67	0.006 (0.007)	0.58
Well Lateral Length <sub><i>j,t</i></sub> (1,000 ft.)			-0.047** (0.023)	-4.56	-0.012 (0.020)	-1.22
First Well's Market Value <sub><i>j,t</i></sub>			0.233*** (0.068)	26.21	0.207*** (0.061)	23.00
Peers' Wells' Mkt. Value <sub><i>j,t</i></sub>			0.063*** (0.015)	6.48	0.058*** (0.014)	5.97
Oil-to-Gas Ratio <sub><i>j</i></sub>			0.308** (0.133)	36.03	0.340*** (0.124)	40.51
Drilling Cost <sub><i>j,t</i></sub>			-0.019 (0.042)	-1.90	-0.039 (0.030)	-3.84
Futures Price <sub><i>t</i></sub>					0.009*** (0.003)	0.90
Implied Volatility <sub><i>t</i></sub> (%)					-0.022*** (0.007)	-2.15
10-Year Risk Free Rate <sub><i>t</i></sub> (%)					0.176*** (0.057)	19.27
County Strata		Yes		Yes		Yes
<i>Pseudo</i> – Loglikelihood						
Wald Chi <sup>2</sup>		-17,286		-17,174		-17,074
Observations		398		541		1,105
		537,093		537,093		537,093

# Baseline Cox Model Results

## Economic magnitude

⇒ One SD increase in:

1) No. peer options  
→ 13% reduction in exercise likelihood

2) Futures price →  
17% increase in exercise likelihood

3) Volatility → 12% reduction in exercise likelihood

## Alternative models

⇒ Results are robust to OLS and Probit models

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.030*** (0.011)	-2.93	-0.037*** (0.011)	-3.65	-0.037*** (0.010)	-3.62
Cumulative Number of Wells Drilled <sub><i>j,t</i></sub>	0.053*** (0.004)	5.41	0.048*** (0.004)	4.95	0.050*** (0.004)	5.18
Unexercised Investment Opportunities (Own) <sub><i>j,t</i></sub>	-0.035*** (0.011)	-3.47	-0.043*** (0.011)	-4.23	-0.051*** (0.010)	-4.99
Portfolio Concentration <sub><i>j,t</i></sub>	0.188 (0.181)	20.72	0.096 (0.179)	10.06	0.076 (0.168)	7.94
Mean Distance Between Options <sub><i>i,t</i></sub>	-0.059 (0.037)	-5.75	-0.067* (0.035)	-6.46	-0.074** (0.034)	-7.17
Firm Skill Level <sub><i>i,t</i></sub>	-0.032 (0.057)	-3.14	-0.237*** (0.083)	-21.06	-0.192** (0.083)	-17.48
Royalty Rate <sub><i>k</i></sub> (%)	0.007 (0.007)	0.69	0.007 (0.007)	0.67	0.006 (0.007)	0.58
Well Lateral Length <sub><i>j,t</i></sub> (1,000 ft.)			-0.047** (0.023)	-4.56	-0.012 (0.020)	-1.22
First Well's Market Value <sub><i>j,t</i></sub>			0.233*** (0.068)	26.21	0.207*** (0.061)	23.00
Peers' Wells' Mkt. Value <sub><i>j,t</i></sub>			0.063*** (0.015)	6.48	0.058*** (0.014)	5.97
Oil-to-Gas Ratio <sub><i>j</i></sub>			0.308** (0.133)	36.03	0.340*** (0.124)	40.51
Drilling Cost <sub><i>j,t</i></sub>			-0.019 (0.042)	-1.90	-0.039 (0.030)	-3.84
Futures Price <sub><i>t</i></sub>					0.009*** (0.003)	0.90
Implied Volatility <sub><i>t</i></sub> (%)					-0.022*** (0.007)	-2.15
10-Year Risk Free Rate <sub><i>t</i></sub> (%)					0.176*** (0.057)	19.27
County Strata		Yes	Yes	Yes		
<i>Pseudo</i> – Loglikelihood		-17,286	-17,174	-17,074		
Wald Chi <sup>2</sup>		398	541	1,105		
Observations		537,093	537,093	537,093		

# Baseline Cox Model Results

## Firm-level controls

- 1) Local drilling activity
- 2) Opportunity set
- 3) Firm's ability
- 4) Geographic footprint

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.030*** (0.011)	-2.93	-0.037*** (0.011)	-3.65	-0.037*** (0.010)	-3.62
Cumulative Number of Wells Drilled <sub><i>j,t</i></sub>	0.053*** (0.004)	5.41	0.048*** (0.004)	4.95	0.050*** (0.004)	5.18
Unexercised Investment Opportunities (Own) <sub><i>j,t</i></sub>	-0.035*** (0.011)	-3.47	-0.043*** (0.011)	-4.23	-0.051*** (0.010)	-4.99
Portfolio Concentration <sub><i>i,t</i></sub>	0.188 (0.181)	20.72	0.096 (0.179)	10.06	0.076 (0.168)	7.94
Mean Distance Between Options <sub><i>i,t</i></sub>	-0.059 (0.037)	-5.75	-0.067* (0.035)	-6.46	-0.074** (0.034)	-7.17
Firm Skill Level <sub><i>i,t</i></sub>	-0.032 (0.057)	-3.14	-0.237*** (0.083)	-21.06	-0.192** (0.083)	-17.48
Royalty Rate <sub><i>k</i></sub> (%)	0.007 (0.007)	0.69	0.007 (0.007)	0.67	0.006 (0.007)	0.58
Well Lateral Length <sub><i>j,t</i></sub> (1,000 ft.)			-0.047** (0.023)	-4.56	-0.012 (0.020)	-1.22
First Well's Market Value <sub><i>j,t</i></sub>			0.233*** (0.068)	26.21	0.207*** (0.061)	23.00
Peers' Wells' Mkt. Value <sub><i>j,t</i></sub>			0.063*** (0.015)	6.48	0.058*** (0.014)	5.97
Oil-to-Gas Ratio <sub><i>j</i></sub>			0.308** (0.133)	36.03	0.340*** (0.124)	40.51
Drilling Cost <sub><i>j,t</i></sub>			-0.019 (0.042)	-1.90	-0.039 (0.030)	-3.84
Futures Price <sub><i>t</i></sub>					0.009*** (0.003)	0.90
Implied Volatility <sub><i>t</i></sub> (%)					-0.022*** (0.007)	-2.15
10-Year Risk Free Rate <sub><i>t</i></sub> (%)					0.176*** (0.057)	19.27
County Strata		Yes		Yes		Yes
<i>Pseudo</i> – Loglikelihood		-17,286		-17,174		-17,074
Wald Chi <sup>2</sup>		398		541		1,105
Observations		537,093		537,093		537,093

# Baseline Cox Model Results

## Firm-level controls

## Project-level controls

1) Signal of project quality (own and peers)

2) Time-varying-costs

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-0.030*** (0.011)	-2.93	-0.037*** (0.011)	-3.65	-0.037*** (0.010)	-3.62
Cumulative Number of Wells Drilled $_{j,t}$	0.053*** (0.004)	5.41	0.048*** (0.004)	4.95	0.050*** (0.004)	5.18
Unexercised Investment Opportunities (Own) $_{j,t}$	-0.035*** (0.011)	-3.47	-0.043*** (0.011)	-4.23	-0.051*** (0.010)	-4.99
Portfolio Concentration $_{i,t}$	0.188 (0.181)	20.72	0.096 (0.179)	10.06	0.076 (0.168)	7.94
Mean Distance Between Options $_{i,t}$	-0.059 (0.037)	-5.75	-0.067* (0.035)	-6.46	-0.074** (0.034)	-7.17
Firm Skill Level $_{i,t}$	-0.032 (0.057)	-3.14	-0.237*** (0.083)	-21.06	-0.192** (0.083)	-17.48
Royalty Rate $_k$ (%)	0.007 (0.007)	0.69	0.007 (0.007)	0.67	0.006 (0.007)	0.58
Well Lateral Length $_{j,t}$ (1,000 ft.)			-0.047** (0.023)	-4.56	-0.012 (0.020)	-1.22
First Well's Market Value $_{j,t}$			0.233*** (0.068)	26.21	0.207*** (0.061)	23.00
Peers' Wells' Mkt. Value $_{j,t}$			0.063*** (0.015)	6.48	0.058*** (0.014)	5.97
Oil-to-Gas Ratio $_j$			0.308** (0.133)	36.03	0.340*** (0.124)	40.51
Drilling Cost $_{j,t}$			-0.019 (0.042)	-1.90	-0.039 (0.030)	-3.84
Futures Price $_t$					0.009*** (0.003)	0.90
Implied Volatility $_t$ (%)					-0.022*** (0.007)	-2.15
10-Year Risk Free Rate $_t$ (%)					0.176*** (0.057)	19.27
County Strata		Yes		Yes		Yes
<i>Pseudo</i> – Loglikelihood		-17,286		-17,174		-17,074
Wald Chi <sup>2</sup>		398		541		1,105
Observations		537,093		537,093		537,093

# Baseline Cox Model Results

## Firm-level controls

## Project-level controls

## Market-level controls

1) Expected level and volatility of cash flows

2) Time value of money

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.030*** (0.011)	-2.93	-0.037*** (0.011)	-3.65	-0.037*** (0.010)	-3.62
Cumulative Number of Wells Drilled <sub><i>j,t</i></sub>	0.053*** (0.004)	5.41	0.048*** (0.004)	4.95	0.050*** (0.004)	5.18
Unexercised Investment Opportunities (Own) <sub><i>j,t</i></sub>	-0.035*** (0.011)	-3.47	-0.043*** (0.011)	-4.23	-0.051*** (0.010)	-4.99
Portfolio Concentration <sub><i>i,t</i></sub>	0.188 (0.181)	20.72	0.096 (0.179)	10.06	0.076 (0.168)	7.94
Mean Distance Between Options <sub><i>i,t</i></sub>	-0.059 (0.037)	-5.75	-0.067* (0.035)	-6.46	-0.074** (0.034)	-7.17
Firm Skill Level <sub><i>i,t</i></sub>	-0.032 (0.057)	-3.14	-0.237*** (0.083)	-21.06	-0.192** (0.083)	-17.48
Royalty Rate <sub><i>k</i></sub> (%)	0.007 (0.007)	0.69	0.007 (0.007)	0.67	0.006 (0.007)	0.58
Well Lateral Length <sub><i>j,t</i></sub> (1,000 ft.)			-0.047** (0.023)	-4.56	-0.012 (0.020)	-1.22
First Well's Market Value <sub><i>j,t</i></sub>			0.233*** (0.068)	26.21	0.207*** (0.061)	23.00
Peers' Wells' Mkt. Value <sub><i>j,t</i></sub>			0.063*** (0.015)	6.48	0.058*** (0.014)	5.97
Oil-to-Gas Ratio <sub><i>j</i></sub>			0.308** (0.133)	36.03	0.340*** (0.124)	40.51
Drilling Cost <sub><i>j,t</i></sub>			-0.019 (0.042)	-1.90	-0.039 (0.030)	-3.84
Futures Price <sub><i>t</i></sub>					0.009*** (0.003)	0.90
Implied Volatility <sub><i>t</i></sub> (%)					-0.022*** (0.007)	-2.15
10-Year Risk Free Rate <sub><i>t</i></sub> (%)					0.176*** (0.057)	19.27
County Strata		Yes		Yes		Yes
<i>Pseudo</i> – Loglikelihood		-17,286		-17,174		-17,074
Wald Chi <sup>2</sup>		398		541		1,105
Observations		537,093		537,093		537,093

# Baseline Cox Model Results

## Firm-level controls

## Project-level controls

## Market-level controls

## County Stratification

### 1) Underlying asset quality

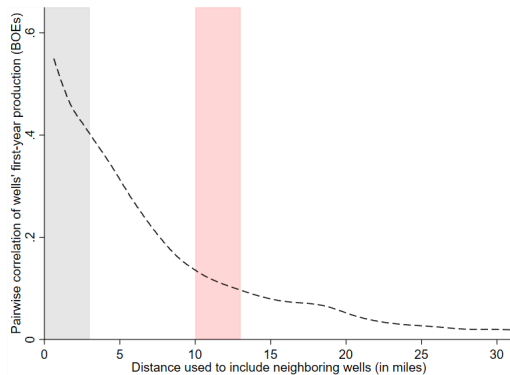
	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.030*** (0.011)	-2.93	-0.037*** (0.011)	-3.65	-0.037*** (0.010)	-3.62
Cumulative Number of Wells Drilled <sub><i>j,t</i></sub>	0.053*** (0.004)	5.41	0.048*** (0.004)	4.95	0.050*** (0.004)	5.18
Unexercised Investment Opportunities (Own) <sub><i>j,t</i></sub>	-0.035*** (0.011)	-3.47	-0.043*** (0.011)	-4.23	-0.051*** (0.010)	-4.99
Portfolio Concentration <sub><i>i,t</i></sub>	0.188 (0.181)	20.72	0.096 (0.179)	10.06	0.076 (0.168)	7.94
Mean Distance Between Options <sub><i>i,t</i></sub>	-0.059 (0.037)	-5.75	-0.067* (0.035)	-6.46	-0.074** (0.034)	-7.17
Firm Skill Level <sub><i>i,t</i></sub>	-0.032 (0.057)	-3.14	-0.237*** (0.083)	-21.06	-0.192** (0.083)	-17.48
Royalty Rate <sub><i>k</i></sub> (%)	0.007 (0.007)	0.69	0.007 (0.007)	0.67	0.006 (0.007)	0.58
Well Lateral Length <sub><i>j,t</i></sub> (1,000 ft.)			-0.047** (0.023)	-4.56	-0.012 (0.020)	-1.22
First Well's Market Value <sub><i>j,t</i></sub>			0.233*** (0.068)	26.21	0.207*** (0.061)	23.00
Peers' Wells' Mkt. Value <sub><i>j,t</i></sub>			0.063*** (0.015)	6.48	0.058*** (0.014)	5.97
Oil-to-Gas Ratio <sub><i>j</i></sub>			0.308** (0.133)	36.03	0.340*** (0.124)	40.51
Drilling Cost <sub><i>j,t</i></sub>			-0.019 (0.042)	-1.90	-0.039 (0.030)	-3.84
Futures Price <sub><i>t</i></sub>					0.009*** (0.003)	0.90
Implied Volatility <sub><i>t</i></sub> (%)					-0.022*** (0.007)	-2.15
10-Year Risk Free Rate <sub><i>t</i></sub> (%)					0.176*** (0.057)	19.27
<b>County Strata</b>		Yes	Yes	Yes		
<i>Pseudo – Loglikelihood</i>		-17,286	-17,174	-17,074		
Wald Chi <sup>2</sup>		398	541	1,105		
Observations		537,093	537,093	537,093		



# Robustness

## Confounding cases:

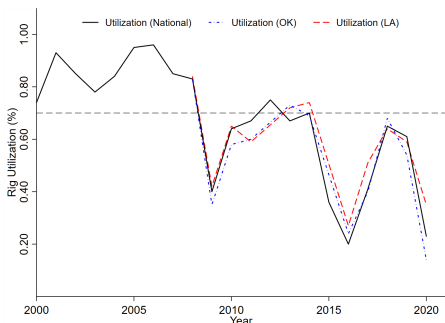
- (1) Is the effect driven by a regional shock or coordination gains with peers?  
→ **Falsification** test with peer options located within **10-13 miles**



# Robustness

## Confounding cases:

- (1) Is the effect driven by a regional shock or coordination gains with peers?  
→ **Falsification** test with peer options located within **10-13 miles**
- (2) Is the effect driven by local resources constraints?  
– Subsample with **low local rig utilization rate**



# Robustness

## Confounding cases:

- (1) Is the effect driven by a regional shock or coordination gains with peers?  
→ **Falsification** test with peer options located within **10-13 miles**
- (2) Is the effect driven by local resources constraints?  
– Subsample with **low local rig utilization rate**
- (3) Is the effect driven by projects with poor prospects?  
– Subsample test in **prolific** regions
- (4) Is the effect driven by firms' optimization constraints?  
– Subsample with **short wells**
- (5) Is the effect driven by matching between firms and regions?  
– Include a **firm-county strata**

# Robustness

## Confounding cases:

- (1) Is the effect driven by a regional shock or coordination gains with peers?  
→ **Falsification** test with peer options located within **10-13 miles**
- (2) Is the effect driven by local resources constraints?  
– Subsample with **low local rig utilization rate**
- (3) Is the effect driven by projects with poor prospects?  
– Subsample test in **prolific** regions
- (4) Is the effect driven by firms' optimization constraints?  
– Subsample with **short wells**
- (5) Is the effect driven by matching between firms and regions?  
– Include a **firm-county strata**

Introduce an **instrumental variable**

# Instrumental Variables Analysis

## Challenge:

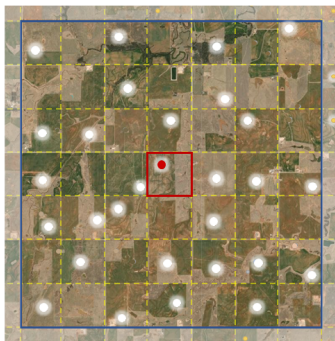
- ⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers

# Instrumental Variables Analysis

## Challenge:

- ⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers

**Main concern:** Number of peers is correlated with the underlying asset quality

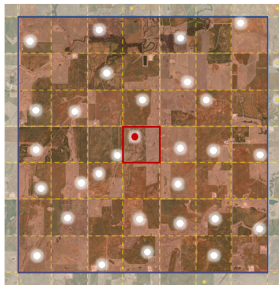


# Instrumental Variables Analysis

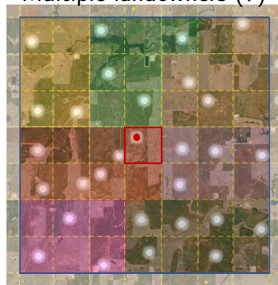
## Challenge:

- ⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers
- ⇒ **Solution:** Fragmentation of landownership

One landowner



Multiple landowners (7)

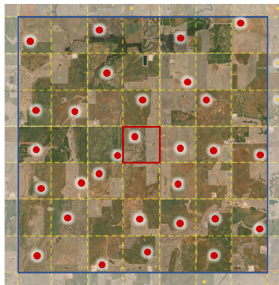


# Instrumental Variables Analysis

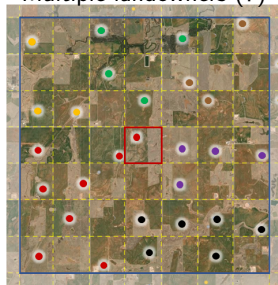
## Challenge:

- ⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers
- ⇒ **Solution:** Fragmentation of landownership
- ⇒ **Intuition:** Areas with fragmented landownership make it harder for a single firm to acquire all the leases, before any of its peers

One landowner



Multiple landowners (7)



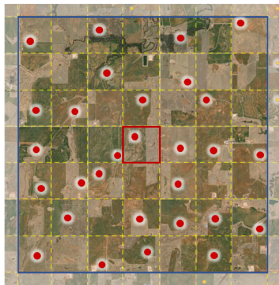


# Instrumental Variables Analysis

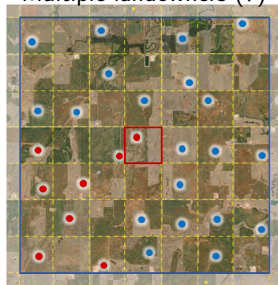
## Challenge:

- ⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers
- ⇒ **Solution:** Fragmentation of landownership
- ⇒ **Intuition:** Areas with fragmented landownership make it harder for a single firm to acquire all the leases, before any of its peers

One landowner



Multiple landowners (7)



# Instrumental Variables Analysis

## Challenge:

- ⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers

**Main concern:** Number of peers is correlated with the underlying asset quality

- ⇒ **A remaining challenge:** Contemporaneous landownership structure may be correlated with land potential (Libecap and Lueck, JPE 2011).

# Instrumental Variables Analysis

## Challenge:

⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers

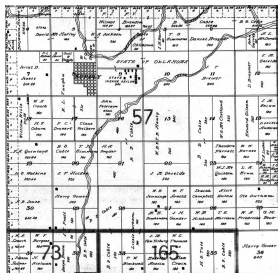
**Main concern:** Number of peers is correlated with the underlying asset quality

⇒ **A remaining challenge:** Contemporaneous landownership structure may be correlated with land potential (Libecap and Lueck, JPE 2011).

⇒ **Solution:** Historical landownership (Bureau of Land Management)

- (1) Homestead Act (42%)
- (2) Dawes Act (11%)
- (3) Script Warrant Acts (4%)
- (4) Cash entry programs (39%)

Settling, farming, and  
rewarding soldiers



# Instrumental Variables Analysis

## Challenge:

⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers

**Main concern:** Number of peers is correlated with the underlying asset quality

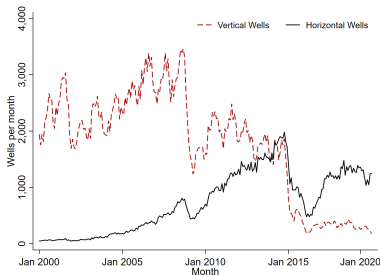
⇒ **A remaining challenge:** Contemporaneous landownership structure may be correlated with land potential (Libecap and Lueck, JPE 2011).

⇒ **Solution:** Historical landownership (Bureau of Land Management)

- (1) Homestead Act (42%)
- (2) Dawes Act (11%)
- (3) Script Warrant Acts (4%)
- (4) Cash entry programs (39%)

90% of our sample obtained their patents **prior to 1910** (started in 1821)

→ A **century prior** to the **shale revolution**



# Instrumental Variables Analysis

## Challenge:

⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers

**Main concern:** Number of peers is correlated with the underlying asset quality

⇒ **A remaining challenge:** Contemporaneous landownership structure may be correlated with land potential (Libecap and Lueck, JPE 2011).

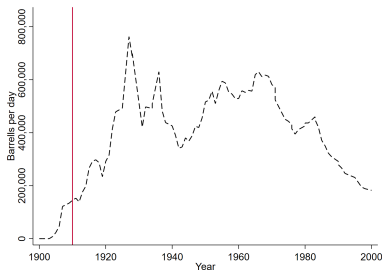
⇒ **Solution:** Historical landownership (Bureau of Land Management)

- (1) Homestead Act (42%)
- (2) Dawes Act (11%)
- (3) Script Warrant Acts (4%)
- (4) Cash entry programs (39%)

90% of our sample obtained their patents prior to 1910 (started in 1821)

→ A century prior to the shale revolution

→ Even before the first O&G revolution



# Instrumental Variables Analysis

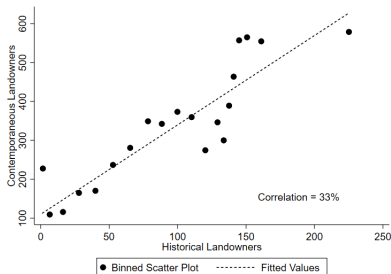
## Challenge:

- ⇒ Exogenous variation in the number of surrounding options that are held by any of a firm's peers

**Main concern:** Number of peers is correlated with the underlying asset quality

- ⇒ **A remaining challenge:** Contemporaneous landownership structure may be correlated with land potential (Libecap and Lueck, JPE 2011).
- ⇒ **Solution:** Historical landownership (Bureau of Land Management)
- (1) Homestead Act (42%)
  - (2) Dawes Act (11%)
  - (3) Script Warrant Acts (4%)
  - (4) Cash entry programs (39%)

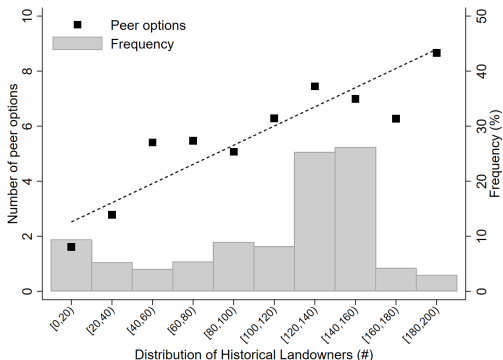
**Historical landownership patterns explain today's patterns** (Curry-Roper, 1987)



# Instrumental Variables Analysis

## Relevance condition:

- ⇒ First stage is **positive**
  - ⇒ Consistent with intuition
- ⇒ First-stage **F-tests** > 12 (Staiger and Stock, ECTA 1997; Stock and Yogo, 2006)



# Instrumental Variables Analysis

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Instrumented Unexercised Investment Opportunities (Peers) <sub>j,t</sub>	-0.262** (0.120)	-23.02	-0.253** (0.114)	-22.39	-0.249** (0.113)	-22.02
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-13,651		-13,564		-13,481	
Wald Chi <sup>2</sup>	84		112		190	
Observations	414,176		414,176		414,176	



# Instrumental Variables Analysis

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Instrumented Unexercised Investment Opportunities (Peers) <sub>j,t</sub>	-0.262** (0.120)	-23.02	-0.253** (0.114)	-22.39	-0.249** (0.113)	-22.02
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-13,651		-13,564		-13,481	
Wald Chi <sup>2</sup>	84		112		190	
Observations	414,176		414,176		414,176	

Validates the reduced-form result: firms delay exercise to learn from their peers

# Instrumental Variables Analysis

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Instrumented Unexercised Investment Opportunities (Peers) <sub>j,t</sub>	-0.262** (0.120)	-23.02	-0.253** (0.114)	-22.39	-0.249** (0.113)	-22.02
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-13,651		-13,564		-13,481	
Wald Chi <sup>2</sup>	84		112		190	
Observations	414,176		414,176		414,176	

## A potential case of affirmative bias:

- ⇒ Positive correlation between the number of peers' options and the quality of the underlying asset
- ⇒ Higher quality assets should get exercised faster (i.e.,  $E[\beta_{\text{quality}}] \geq 0$ )

# Instrumental Variables Analysis

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Instrumented Unexercised Investment Opportunities (Peers) <sub>j,t</sub>	-0.262** (0.120)	-23.02	-0.253** (0.114)	-22.39	-0.249** (0.113)	-22.02
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-13,651		-13,564		-13,481	
Wald Chi <sup>2</sup>	84		112		190	
Observations	414,176		414,176		414,176	

## A potential case of affirmative bias:

- ⇒ Positive correlation between the number of peers' options and the quality of the underlying asset
- ⇒ Higher quality assets should get exercised faster (i.e.,  $E[\beta_{\text{quality}}] \geq 0$ )

Suggests that the coefficient in the **endogenous** regression is **biased upward**

## Costs vs. Benefits Tradeoffs



# Costs of Waiting

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-0.095** (0.038)	-9.07	-0.107*** (0.038)	-10.14	-0.115*** (0.038)	-10.83
Unexercised Inv. Opp. (Peers) $_{j,t} \times$ Cost of Equity $_{i,t}$	0.007* (0.004)	0.68	0.008** (0.004)	0.77	0.009** (0.004)	0.86
Cost of Equity $_{i,t}$ (%)	-0.049** (0.023)	-4.74	-0.065*** (0.024)	-6.25	-0.069*** (0.026)	-6.69
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-7,033		-6,981		-6,943	
Wald Chi <sup>2</sup>	532		671		1,390	
Observations	273,427		273,427		273,427	

# Costs of Waiting

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-0.095** (0.038)	-9.07	-0.107*** (0.038)	-10.14	-0.115*** (0.038)	-10.83
Unexercised Inv. Opp. (Peers) $_{j,t} \times$ Cost of Equity $_{i,t}$	0.007* (0.004)	0.68	0.008** (0.004)	0.77	0.009** (0.004)	0.86
Cost of Equity $_{i,t}$ (%)	-0.049** (0.023)	-4.74	-0.065*** (0.024)	-6.25	-0.069*** (0.026)	-6.69
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-7,033		-6,981		-6,943	
Wald Chi <sup>2</sup>	532		671		1,390	
Observations	273,427		273,427		273,427	

# Costs of Waiting

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-0.095** (0.038)	-9.07	-0.107*** (0.038)	-10.14	-0.115*** (0.038)	-10.83
Unexercised Inv. Opp. (Peers) $_{j,t} \times$ Cost of Equity $_{i,t}$	0.007* (0.004)	0.68	0.008** (0.004)	0.77	0.009** (0.004)	0.86
Cost of Equity $_{i,t}$ (%)	-0.049** (0.023)	-4.74	-0.065*** (0.024)	-6.25	-0.069*** (0.026)	-6.69
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-7,033		-6,981		-6,943	
Wald Chi <sup>2</sup>	532		671		1,390	
Observations	273,427		273,427		273,427	

- 1) Cross-partial derivative coefficient (CPDC) at the mean = 0.003
- 2) CPDCs are positive over the full support of the variable of interest
- 3) Interaction term is positive in the OLS case

# Costs of Waiting

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-0.095** (0.038)	-9.07	-0.107*** (0.038)	-10.14	-0.115*** (0.038)	-10.83
Unexercised Inv. Opp. (Peers) $_{j,t} \times$ Cost of Equity $_{i,t}$	0.007* (0.004)	0.68	0.008** (0.004)	0.77	0.009** (0.004)	0.86
Cost of Equity $_{i,t}$ (%)	-0.049** (0.023)	-4.74	-0.065*** (0.024)	-6.25	-0.069*** (0.026)	-6.69
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-7,033		-6,981		-6,943	
Wald Chi <sup>2</sup>	532		671		1,390	
Observations	273,427		273,427		273,427	

## Costs of Waiting for Info. Spillovers

- ⇒ Firms **wait less** on peers when the **TVM increases**
- ⇒ **Back-of-the-envelope: 7.4% drop in NPV due to pure TVM**



## Benefits of Waiting

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-1.106*** (0.158)	-66.91	-0.980*** (0.145)	-62.49	-0.816*** (0.141)	-55.77
Unexercised Inv. Opp. (Peers) $_{j,t}$ × Peers' Wells' Mkt. Value $_{j,t}$	0.071*** (0.011)	7.31	0.062*** (0.010)	6.41	0.051*** (0.009)	5.27
Peers' Wells' Value $_{j,t}$	0.062*** (0.015)	6.42	0.058*** (0.013)	5.92	0.054*** (0.013)	5.54
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,194		-17,132		-17,046	
Wald Chi <sup>2</sup>	775		884		1,636	
Observations	537,093		537,093		537,093	

## Costs of Waiting for Info. Spillovers

- ⇒ Firms **wait less** on peers when the TVM increases
- ⇒ Back-of-the-envelope: **7.4% drop in NPV** due to pure TVM

## Benefits of Waiting for Info. Spillovers

- ⇒ **Wait for more information** when the project is less likely to be profitable
- ⇒ When firms can learn from their peers, they **select projects that are 8.3% more productive**

# Benefits of Waiting

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-1.106*** (0.158)	-66.91	-0.980*** (0.145)	-62.49	-0.816*** (0.141)	-55.77
Unexercised Inv. Opp. (Peers) $_{j,t}$ × Peers' Wells' Mkt. Value $_{j,t}$	0.071*** (0.011)	7.31	0.062*** (0.010)	6.41	0.051*** (0.009)	5.27
Peers' Wells' Value $_{j,t}$	0.062*** (0.015)	6.42	0.058*** (0.013)	5.92	0.054*** (0.013)	5.54
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,194		-17,132		-17,046	
Wald Chi <sup>2</sup>	775		884		1,636	
Observations	537,093		537,093		537,093	

Firms appear to trade off the **benefits** of collecting additional information from peers with the **costs of waiting**



# Project Similarity

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Same Resource) $_{j,t}$	-0.112*** (0.035)	-10.60	-0.136*** (0.034)	-12.75	-0.138*** (0.032)	-12.87
Unexercised Investment Opportunities (Different Resource) $_{j,t}$	-0.026 (0.025)	-2.58	-0.040 (0.027)	-3.91	-0.036 (0.025)	-3.49
Chi <sup>2</sup> (Same Resource—Different Resource) (p-Value)	8.25*** (0.004)		17.25*** (0.000)		15.90*** (0.000)	
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,285		-17,174		-17,074	
Wald Chi <sup>2</sup>	474		563		1,161	
Observations	537,093		537,093		537,093	

How do we do it?

Which peer/project characteristics matter?

# Project Similarity

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Same Resource) $_{j,t}$	-0.112*** (0.035)	-10.60	-0.136*** (0.034)	-12.75	-0.138*** (0.032)	-12.87
Unexercised Investment Opportunities (Different Resource) $_{j,t}$	-0.026 (0.025)	-2.58	-0.040 (0.027)	-3.91	-0.036 (0.025)	-3.49
Chi <sup>2</sup> (Same Resource—Different Resource) (p-Value)	8.25*** (0.004)		17.25*** (0.000)		15.90*** (0.000)	
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,285		-17,174		-17,074	
Wald Chi <sup>2</sup>	474		563		1,161	
Observations	537,093		537,093		537,093	

## How do we do it?

⇒ Split variable into options producing the **same** and **different** majority resources (oil vs. gas)

## Which peer/project characteristics matter?

# Project Similarity

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Same Resource) $_{j,t}$	-0.112*** (0.035)	-10.60	-0.136*** (0.034)	-12.75	-0.138*** (0.032)	-12.87
Unexercised Investment Opportunities (Different Resource) $_{j,t}$	-0.026 (0.025)	-2.58	-0.040 (0.027)	-3.91	-0.036 (0.025)	-3.49
Chi <sup>2</sup> (Same Resource—Different Resource) (p-Value)	8.25*** (0.004)		17.25*** (0.000)		15.90*** (0.000)	
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,285		-17,174		-17,074	
Wald Chi <sup>2</sup>	474		563		1,161	
Observations	537,093		537,093		537,093	

## How do we do it?

⇒ Split variable into options producing the **same** and **different** majority resources (oil vs. gas)

## Which peer/project characteristics matter?

# Project Similarity

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Same Resource) $_{j,t}$	-0.112*** (0.035)	-10.60	-0.136*** (0.034)	-12.75	-0.138*** (0.032)	-12.87
Unexercised Investment Opportunities (Different Resource) $_{j,t}$	-0.026 (0.025)	-2.58	-0.040 (0.027)	-3.91	-0.036 (0.025)	-3.49
Chi <sup>2</sup> (Same Resource—Different Resource) (p-Value)	8.25*** (0.004)		17.25*** (0.000)		15.90*** (0.000)	
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,285		-17,174		-17,074	
Wald Chi <sup>2</sup>	474		563		1,161	
Observations	537,093		537,093		537,093	

## How do we do it?

- ⇒ Split variable into options producing the **same** and **different** majority resources (oil vs. gas)
- ⇒ Magnitudes are statistically different

## Which peer/project characteristics matter?

- ⇒ Focus on options **producing the same resource**

## Peer Quality

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (High-Skill Peers) $_{j,t}$	-0.125*** (0.041)	-11.77	-0.154*** (0.044)	-14.23	-0.148*** (0.040)	-13.79
Unexercised Investment Opportunities (Low-Skill Peers) $_{j,t}$	0.026 (0.024)	2.65	0.021 (0.024)	2.16	0.007 (0.024)	0.70
Chi <sup>2</sup> (High Skill—Low Skill) (p-Value)	11.40*** (0.001)		12.54*** (0.000)		11.94*** (0.001)	
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,280		-17,168		-17,071	
Wald Chi <sup>2</sup>	435		580		1,254	
Observations	537,093		537,093		537,093	

How do we do it?

Which peer/project characteristics matter?

⇒ Focus on options producing the same resource



## Peer Quality

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (High-Skill Peers) $_{j,t}$	-0.125*** (0.041)	-11.77	-0.154*** (0.044)	-14.23	-0.148*** (0.040)	-13.79
Unexercised Investment Opportunities (Low-Skill Peers) $_{j,t}$	0.026 (0.024)	2.65	0.021 (0.024)	2.16	0.007 (0.024)	0.70
Chi <sup>2</sup> (High Skill—Low Skill) (p-Value)	11.40*** (0.001)		12.54*** (0.000)		11.94*** (0.001)	
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,280		-17,168		-17,071	
Wald Chi <sup>2</sup>	435		580		1,254	
Observations	537,093		537,093		537,093	

How do we do it?

⇒ Split variable into options owned by **skilled** and **unskilled** peers

Which peer/project characteristics matter?

⇒ Focus on options producing the same resource

## Peer Quality

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (High-Skill Peers) $_{j,t}$	-0.125*** (0.041)	-11.77	-0.154*** (0.044)	-14.23	-0.148*** (0.040)	-13.79
Unexercised Investment Opportunities (Low-Skill Peers) $_{j,t}$	0.026 (0.024)	2.65	0.021 (0.024)	2.16	0.007 (0.024)	0.70
Chi <sup>2</sup> (High Skill—Low Skill) (p-Value)	11.40*** (0.001)		12.54*** (0.000)		11.94*** (0.001)	
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,280		-17,168		-17,071	
Wald Chi <sup>2</sup>	435		580		1,254	
Observations	537,093		537,093		537,093	

How do we do it?

⇒ Split variable into options owned by **skilled** and **unskilled** peers

Which peer/project characteristics matter?

⇒ Focus on options producing the same resource

## Peer Quality

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (High-Skill Peers) $_{j,t}$	-0.125*** (0.041)	-11.77	-0.154*** (0.044)	-14.23	-0.148*** (0.040)	-13.79
Unexercised Investment Opportunities (Low-Skill Peers) $_{j,t}$	0.026 (0.024)	2.65	0.021 (0.024)	2.16	0.007 (0.024)	0.70
Chi <sup>2</sup> (High Skill—Low Skill) (p-Value)	11.40*** (0.001)		12.54*** (0.000)		11.94*** (0.001)	
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,280		-17,168		-17,071	
Wald Chi <sup>2</sup>	435		580		1,254	
Observations	537,093		537,093		537,093	

How do we do it?

⇒ Split variable into options owned by **skilled** and **unskilled** peers

⇒ Magnitudes are statistically different

Which peer/project characteristics matter?

⇒ Focus on options producing the same resource

⇒ Focus on **peers that are better at selecting and designing wells**

## Peer Quality

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (High-Skill Peers) $_{j,t}$	-0.125*** (0.041)	-11.77	-0.154*** (0.044)	-14.23	-0.148*** (0.040)	-13.79
Unexercised Investment Opportunities (Low-Skill Peers) $_{j,t}$	0.026 (0.024)	2.65	0.021 (0.024)	2.16	0.007 (0.024)	0.70
Chi <sup>2</sup> (High Skill—Low Skill) (p-Value)	11.40*** (0.001)		12.54*** (0.000)		11.94*** (0.001)	
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,280		-17,168		-17,071	
Wald Chi <sup>2</sup>	435		580		1,254	
Observations	537,093		537,093		537,093	

Firms appear to **wait more** to obtain information from sources that are more relevant

# Conclusion

## Methodological contribution

- ⇒ Introduce a **novel instrument**

## Key result

Firms **anticipate** information spillover and **delay their investment decision to learn from their peers**

## Additional Results

- ⇒ Firms appear to trade off costs with benefits of waiting for peers' information
- ⇒ Firms' incentive to wait for peers' information is greater when the source of information is more relevant
- ⇒ Results suggest that the anticipation of information has an aggregate level effect on investment

# Falsification Tests - Peer Options 10-13 Miles Away

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Falsified Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.002 (0.003)	-0.20	-0.003 (0.003)	-0.28	-0.001 (0.002)	-0.11
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,296		-17,190		-17,091	
Wald Chi <sup>2</sup>	461		527		1,257	
Observations	537,093		537,093		537,093	

[Back](#)

# Subsample of Periods with Low Rig Utilization Rates

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.026** (0.012)	-2.52	-0.031** (0.012)	-3.03	-0.033*** (0.011)	-3.29
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-11,733		-11,670		-11,598	
Wald Chi <sup>2</sup>	367		571		621	
Observations	465,960		465,960		465,960	

[Back](#)

# Subsample of Projects likely to be Valuable if Exercised Immediately

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.029** (0.013)	-2.86	-0.029** (0.014)	-2.90	-0.031** (0.012)	-3.04
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-11,014		-10,897		-10,860	
Wald Chi <sup>2</sup>	272		892		1,306	
Observations	268,547		268,547		268,547	

[Back](#)



# Subsample of Projects with Initial Well Drilled on a Single Section

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-0.029** (0.011)	-2.83	-0.036*** (0.012)	-3.52	-0.035*** (0.011)	-3.48
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-16,041		-15,929		-15,829	
Wald Chi <sup>2</sup>	307		446		893	
Observations	509,632		509,632		509,632	

[Back](#)

# County-Firm Strata

	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub><i>j,t</i></sub>	-0.032*** (0.010)	-3.18	-0.035*** (0.011)	-3.40	-0.038*** (0.010)	-3.74
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County-Firm Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-10,058		-9,953		-9,900	
Wald Chi <sup>2</sup>	498		664		1,009	
Observations	537,093		537,093		537,093	

[Back](#)

# Probit Model

Dependent variable =	Project Exercise		
	(1)	(2)	(3)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-0.005 (0.005)	-0.009 (0.006)	-0.012** (0.005)
Firm-level controls	Yes	Yes	Yes
Project-level controls	No	Yes	Yes
Market-level controls	No	No	Yes
County FE	Yes	Yes	Yes
<i>Pseudo – Loglikelihood</i>	-20384.91	-19692.98	-19011.27
Observations	530,251	530,251	530,251

[Back](#)

# OLS Model

Dependent variable =	Project Exercise		
	(1)	(2)	(3)
Unexercised Investment Opportunities (Peers) $_{j,t}$	-0.0001 (0.0001)	-0.0002** (0.0001)	-0.0002*** (0.0001)
Firm-level controls	Yes	Yes	Yes
Project-level controls	No	Yes	Yes
Market-level controls	No	No	Yes
County FE	Yes	Yes	Yes
Observations	540,765	540,765	540,765
$R^2$	0.00	0.00	0.01

[Back](#)

# Alternative Peer Distance Definitions

Peers Distance Definition =	Hazard Model for Project Exercise					
	(1)		(2)		(3)	
	2 Miles		3 Miles		4 Miles	
	Estimates	HI(%)	Estimates	HI(%)	Estimates	HI(%)
Unexercised Investment Opportunities (Peers) <sub>j,t</sub>	-0.065*** (0.016)	-6.28	-0.037*** (0.010)	-3.62	-0.015*** (0.005)	-1.54
Firm-level controls	Yes		Yes		Yes	
Project-level controls	No		Yes		Yes	
Market level controls	No		No		Yes	
County Strata	Yes		Yes		Yes	
<i>Pseudo – Loglikelihood</i>	-17,075		-17,074		-17,084	
Wald Chi <sup>2</sup>	1,140		1,105		1,040	
Observations	537,093		537,093		537,093	

[Back](#)

# Direction of Observed Bias

<i>Panel B: Direction of Bias</i>		
Dependent variable =	log(First Well's Market Value <sub>j</sub> )	
	(1)	(2)
Unexercised Investment Opportunities (Peers) <sub>j</sub>	0.040*** (0.009)	0.015* (0.008)
Controls	No	Yes
County FE	Yes	Yes
Observations	8,718	8,718
R <sup>2</sup>	0.33	0.47

[Back](#)

# Gain From Waiting

Dependent variable =	log(Second Well's Market Value <sub>j</sub> )		
	(1)	(2)	(3)
Number of Peer Options Firm Waited For <sub>j</sub>	0.033 (0.032)	0.067** (0.029)	0.068** (0.028)
Firm-level controls	Yes	Yes	Yes
Project-level controls	Yes	Yes	Yes
Market level controls	Yes	Yes	Yes
County FE	Yes	Yes	Yes
Observations	3,462	3,462	3,462
R <sup>2</sup>	0.40	0.47	0.47

Back

# Source of Drilling Costs per Lateral Foot

Cause CD No. 202001656-T  
 Calyx Energy III, LLC  
 Final Order of the Commission  
 Pooling

Page 2 of 9

Said owners named in Exhibit "A" attached hereto must make one or any combination of the following elections within 20 days from the date of this Order.

7.1 Participate: To participate in the development of the unit and common source of supply by agreeing to pay such owner's proportionate part of the actual cost of the well and unit covered hereby and by paying, as set out below, to Operator such owner's proportionate part of the estimated completed for production cost thereof, or by providing the Operator with an irrevocable letter of credit for such payment satisfactory to the Operator, within 25 days from the date of this Order, as follows:

Completed as a dry hole	\$ 962,323
Completed for production	\$4,013,194

Provided further, however, that in the event an owner elects to participate in said unit well or wells by paying his proportionate part of the costs thereof and further does not elect to defer payment of well costs as set out in paragraph 7.1a. below and thereafter fails or refuses to pay or